

### by EIT Digital



**Nikolett Fohsz** MentorMe Program Lead



**Dénes Csiszár** Head of Acceleration and Growth

### Welcome to the info session!





EIT Digital is running EU's largest deeptech ecosystem, joining **academia**, **innovation** and **startups** via education, incubation, acceleration and growth.

We drive towards a competitive digital Europe that is **inclusive**, **fair** and **sustainable**.

We are looking for likeminded partners and collaborators in everything we do.

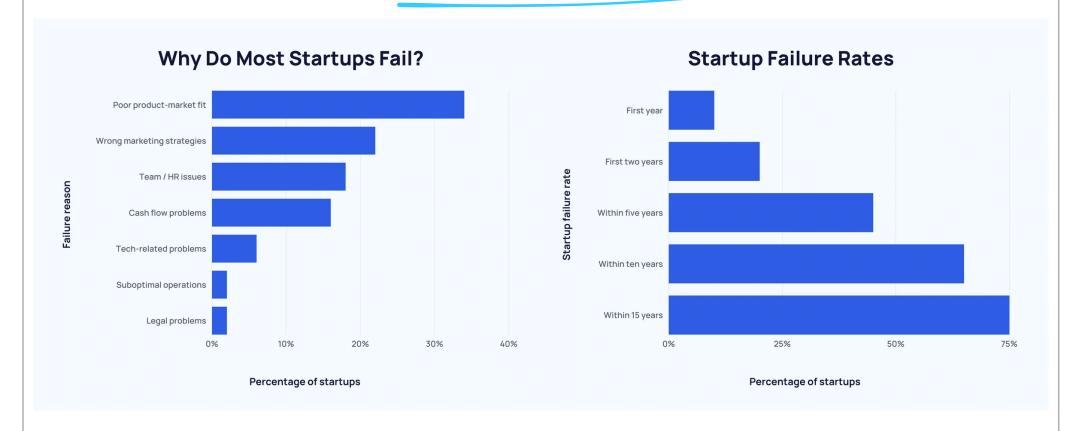






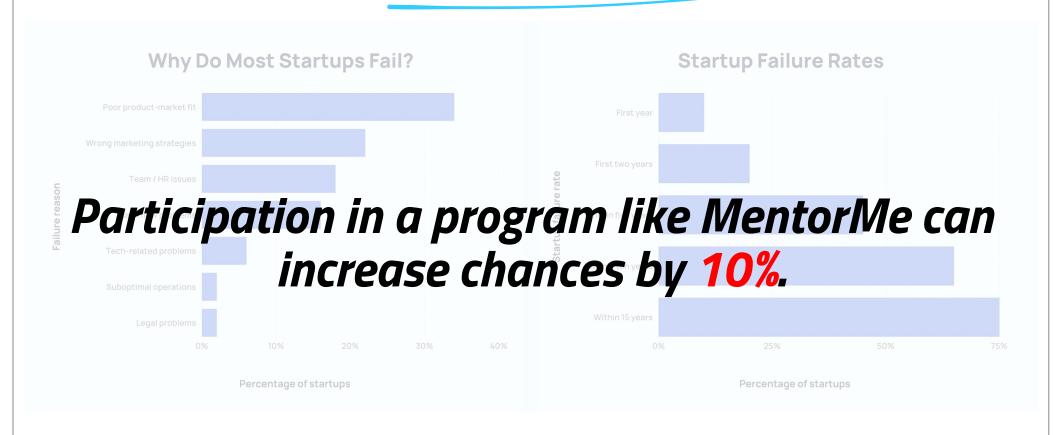


## Why do most startups fail?





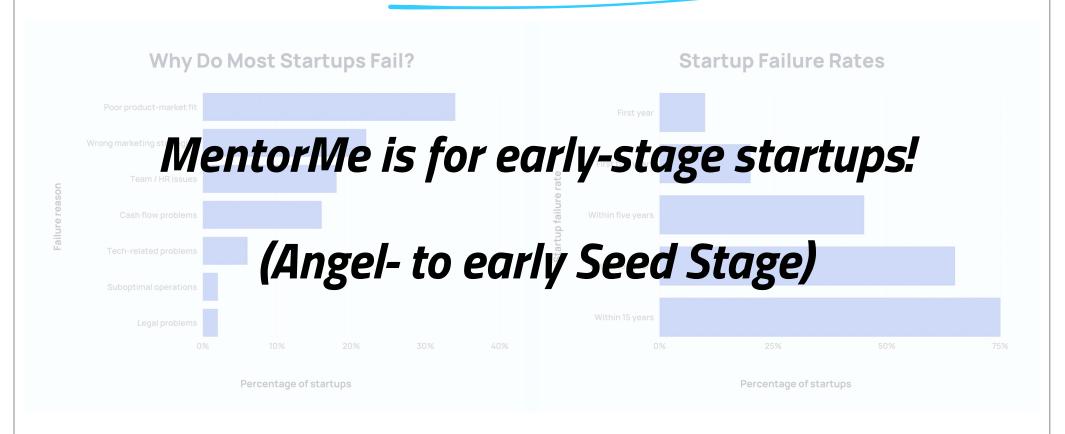
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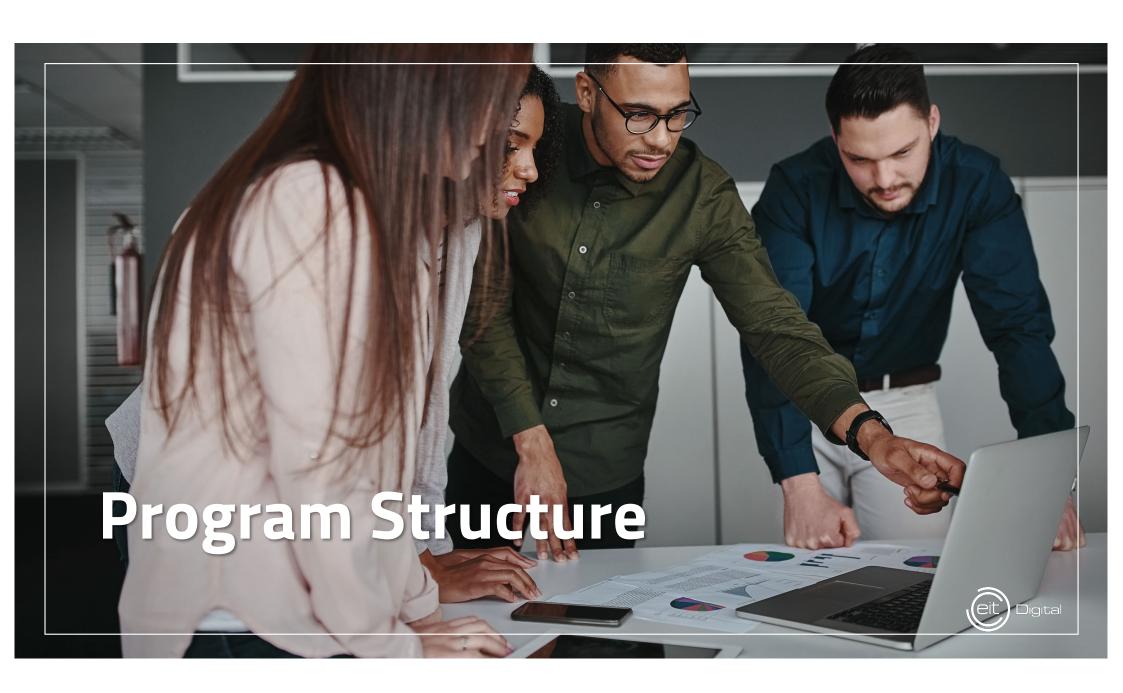
Source: Statistics from various studies about Acceleration and Incubation programs and survival rate.

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## Timing and batches

	2025											
Batch size: 10 - 15	Jan	Feb	March	April	May	June	July	Aug	Sept	Okt	Nov	Dec
Batch 1 (application deadline: 20 Dec)												
Batch 2 (application deadline: 20 Feb)												
Batch 3 (application deadline: 20 Apr)												
Batch 4 (application deadline: 20 Jun)												

https://www.eitdigital.eu/mentorme-program



### Structure of a month



1 session per core topic

Team & team dynamics, Productmarket fit, Investor relations and fundraising, Sales and marketing, Management

#### **Events**

Webinar (Month 2 – 6)

Online pitch to investors (Month 3, 4, 5)

Startup events (based on availability)

#### **Additional Help**

Problem-focused mentoring and advisory (Month 2 – 6)

HR, Marketing, Tech, UX audit (Month 2 – 5)

#### **Continuous Perks**

Cloud services credits

Access to micro-learning environment

Networking, introductions



## **Month 1: Onboarding and Diagnostics**

Team Dynamics
Mentorship

Product Market Fit Mentorship

Investor Relations Mentorship Marketing and Sales
Mentorship

Management Mentorship

**Topic:** Building the right team.

**Objective:** Teach how to identify key roles and recruit initial team members.

**Activity:** 

CliftonStrength for 3 founders.

**Topic:** PMF assessment.

**Objective:** Check and review existing validation status.

**Activity:** Review of hypotheses, existing desk research results and current traction.

**Topic:** Investment readiness assessment.

**Objective:** Introduction to different types of funding (equity, debt, etc.) and understanding investor expectations.

**Activity:** Review of company status, KPIs and readiness level.

**Topic:** Marketing and Sales assessment.

**Objective:** Focus on brand identity, messaging, and positioning and giving sales advise.

**Activity:** Craft the startup's unique value proposition and brand story.

**Topic:** Leadership basics for founders.

Objective:

Understand leadership styles, organizational hierarchy, and reporting lines.

**Activity:** Review current roles and responsibilities.

Establish SMART mentoring goals and draw mentoring paths for each topic.



### **Month 2: Building the Core**

Team Dynamics
Mentorship

Product Market Fit Mentorship

Investor Relations Mentorship Marketing and Sales
Mentorship

Management Mentorship

**Topic**: Clifton Strength results discussion.

**Objective**: Learn how to onboard new employees and foster a collaborative culture.

**Activity**: Analyse the current team and learn onboarding and peer collaboration strategies.

Topic: Road to PMF.

**Objective**: Learn how and what to measure to determine PMF. Review ideal customer profile.

Activity: Establish main KPIs to measure PMF. Pivot or persevere. Benchmark competitors.

**Topic**: Building investor relations.

**Objective**: Learn how to start conversations with investors and build trust.

**Activity**: Elevator pitch & investor interaction simulations.

**Topic**: Defining the target audience and setting sales goals.

**Objective**: Refine the audience and set realistic short-term sales targets.

Activity: Audience segmentation exercises and sales forecasting workshops to understand market demands.

**Topic**: Time management and operational efficiency.

Objective: Learn techniques for managing time and operations effectively.

**Activity**: Timetracking workshops and tool exploration.



## **Month 3: Scaling and Strategy**

Team Dynamics
Mentorship

Product Market Fit Mentorship

Investor Relations Mentorship Marketing and Sales
Mentorship

Management Mentorship

**Topic**: Scaling the team.

**Objective**: Learn strategies for scaling the team as the startup

grows.

Activity: Workshop on team scaling and maintaining culture during growth. **Topic**: Adaptive product roadmap.

**Objective**: Learn how to create an adaptive roadmap to reach PMF.

Activity: Review or create roadmap.
Establish decision points and milestones. Pivot or persevere.
Review validation and traction.

**Topic**: Preparing for Series A/B funding.

**Objective**: Understand the requirements for raising subsequent rounds of funding.

**Activity**: Case studies on successful Series A/B fundraising.

**Topic**: Building a growth marketing strategy and scaling sales efforts.

Objective: Implement growth marketing tactics and optimize sales processes to boost customer acquisition.

Activity: Growth marketing experiments (A/B testing, paid ads), and sales pipeline development.

**Topic**: Decision-making frameworks.

Objective:
Implement
frameworks like
OKRs (Objectives and
Key Results) and KPIs
(Key Performance
Indicators).

**Activity**: Set company-level OKRs and KPI.



### **Month 4: Optimization and Efficiency**

Team Dynamics
Mentorship

Product Market Fit Mentorship

Investor Relations Mentorship Marketing and Sales
Mentorship

Management Mentorship

**Topic**: Performance management and reviews.

**Objective**: Learn to manage team performance and implement review cycles.

**Activity**: Performance review simulation and feedback loop exercises.

**Topic**: Market feedback, scenarios.

**Objective**: Learn to leverage market feedback to optimize the product.

Activity: Feedback implementation strategies and data analysis. Pivot or persevere. Review validation and traction.

**Topic**: Business plan, pitch deck & investor updates.

**Objective**: Learn how to create a BP, a pitch deck, a data room and give investor updates.

**Activity**: Build a BP, a deck and draft investor update emails.

**Topic**: Data-driven marketing and sales funnel optimization.

**Objective**: Leverage data inform marketing decisions and streamline the sales process.

Activity: Create a marketing analytics dashboard and map the sales funnel to bottlenecks.

Topic: Building operational resilience.

Objective: Learn how to build processes that scale and manage unforeseen challenges.

Activity: Operational risk assessment and contingency planning.



## **Month 5: Expansion and Networking**

Team Dynamics
Mentorship

Product Market Fit Mentorship

Investor Relations Mentorship Marketing and Sales
Mentorship

Management Mentorship

**Topic**: Managing remote teams.

**Objective**: Learn best practices for managing distributed or remote teams.

**Activity**: Remote team management strategies and tools workshop.

**Topic**: Product expansion and scaling.

**Objective**: Plan for the next phase of product development and scaling.

Activity: Product expansion strategy and next product iterations. Pivot or persevere. Review validation and traction.

**Topic**: Networking with investors.

**Objective**: Learn how to leverage your network to meet potential investors.

**Activity**: Networking event simulations and investor pitch practice.

**Topic**: Partner and influencer marketing.

Objective: Identify potential partners and influencers that can reach your target audience.

Activity: Approach and secure potential partners and influencers and confirm they understand our value proposition.

**Topic:** Leadership beyond early stage.

Objective: How to lead as the startup matures and transitions into a larger company.

Activity: CEO leadership panel and mentoring sessions.



### **Month 6: Preparing for the Future**

Team Dynamics
Mentorship

Product Market Fit Mentorship

Investor Relations Mentorship Marketing and Sales
Mentorship

Management Mentorship

**Topic**: How to manage growing teams.

**Objective**: Learn how to prepare the team for future growth and leadership transitions.

**Activity**: Leadership training workshop and creating succession plans.

**Topic**: Product-driven organization.

**Objective**: Set up future product cycles.

Activity: Model a product-lead organization. Pivot or persevere. Review validation and traction.

**Topic**: Preparing for exit strategies or acquisition.

**Objective**: Understand the basics of acquisition and exit planning.

**Activity**: Create an acquisition/exit strategy pitch.

**Topic**: Long-term brand and sales strategies.

Objective: Focus on building a sustainable and long-term brand identity and long-term sales strategy to ensure continued growth.

**Activity**: Craft a 12-month brand-building plan.

reflection.

Topic: Self-

**Objective**: Review of decisions made and analyze results..

Activity: List past decisions made, reflect on "why", "how" and the future.

Measure and set path for future!



### Even more Help!

#### Participants get 100 tokens every months. Tokens do not stack.

#### **Additional Core Mentor**

#### 20 Tokens / hour

Book in advance in the 5 core topics (Team & ream dynamics, Product-market fit, Investor relations and fundraising, Sales and marketing, Management).

#### **Specialist Mentor**

#### 40 Tokens / hour

You state the problem, we assign the best advisor.

#### Online investor event pitching (Month 3, 4, 5)

#### 80 Tokens

Investors invited based on the vertical of the pitching companies.

#### **Audits**

Deep dive into the topic, analyze current status, results, uncover problems, offer solutions.

HR Audit 30 Tokens / audit

Marketing Audit 40 Tokens / audit

UX Audit 50 Tokens / audit

Tech Audit 50 Tokens / audit

#### SpeedMaster discount (70%)

100 Tokens

https://www.eitdigital.eu/speedmaster



### For example...

#### Participants get 100 tokens every months. Tokens do not stack.

#### Month #1

- Onboarding
- Assignment of core mentors in all 5 topics
- 1st core mentoring sessions in all 5 topics
- Goals and path set
- Startup needs a Marketing Audit (40 tokens)
- Startup needs 2 extra Marketing Mentoring hours (2x20 = 40 tokens)

#### Month #2

- 2<sup>nd</sup> core mentoring sessions in all 5 topics
- Heading towards goals on the path, refinement
- Startup needs a Tech Audit (50 tokens)
- Startup needs a specialist mentor in AI (1 hr = 40 tokens)

#### Month #3

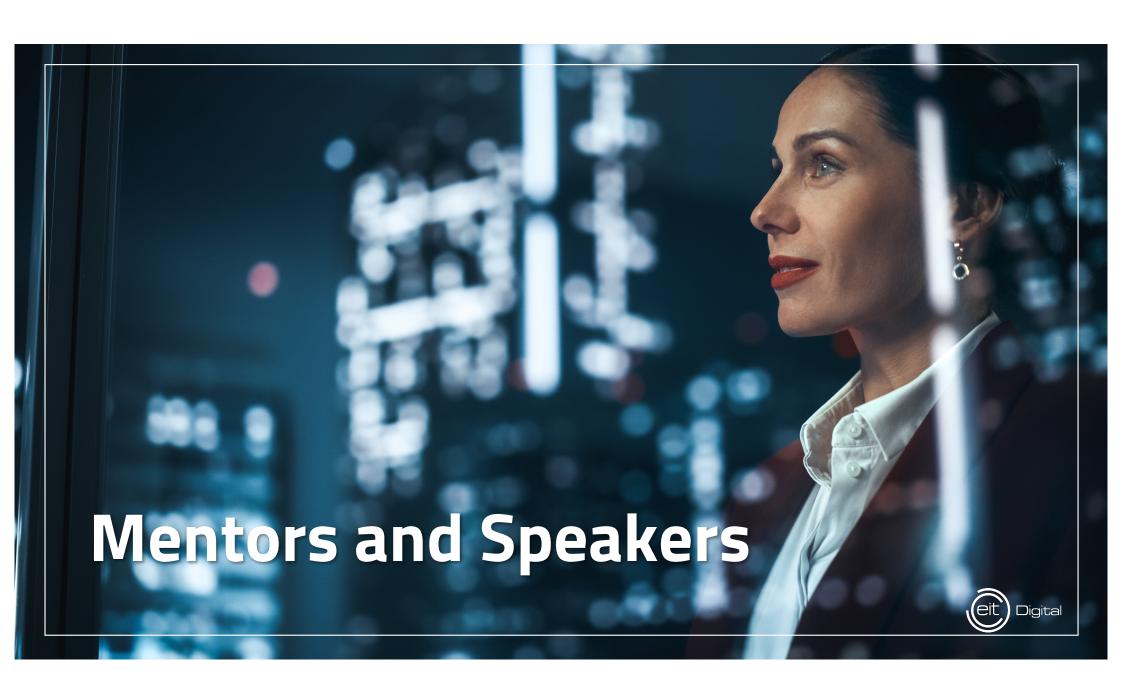
- 3<sup>rd</sup> core mentoring sessions in all 5 topics
- Heading towards goals on the path, refinement
- Startup needs more specialist mentor in AI (2 hours = 80 tokens)

#### Month #4

- 4<sup>th</sup> core mentoring sessions in all 5 topics
- Startup needs more Fundraising Core mentor to help with its pitch deck (1 hours = 20 tokens)
- Startup participates in the Pitch Event (80 tokens)

...and so on





### **Core Mentors**



Jari Mieskonen

Investor Relations

Nordics Fundraising Specialist @ EIT Digital Accelerator



**Daniel Auriel** 

Investor Relations

Head of Access to Finance @ EIT Digital | Investment Professional



Raul Morillejo

Marketing

Marketing Analyst | Market Research Specialist



Hicham Najem

Investor Relations

**Fundraising Specialist** 



Tomas Pulido

Investor Relations

MBA | Venture Capital | DeepTech | Strategy | **Business Development** 



Linnar Viik

Management

Founder PoCo | Nato Advisory board member



Andrea Lorenzin

Management

EIT Digital | DeepTech Innovation & Venture



Andrea Biancini Product Market Fit

**Experienced Managing** Director & Angel Investor | Technology and Digital Transformation



Ben Colson

Marketing

Scientist, Innovation Consultant & Marketing Professional



Dénes Csiszár

Product Market Fit

Acceleration and Growth at EIT Digital | Board Member at HunBAN



Donát Dékány

Management

EIT Digital | Business Development specialist



Fabrizio Della Pace

Team Dynamics

Challenge Lead



Nikolett Fohsz

Team Dynamics

Innovation Specialist | Startup Team Catalyst



Federico Guerrini

Marketing

Senior Communications & Media Relations Lead | Expert in Thought Leadership



### **External** Mentors from...

For example...









+ more corporate partners!



+ local angel networks



+ lots of independent, proven entrepreneurs!



### Webinar Speakers



Consuelo Vanderbilt
Costin
CEO and Co-Founder of
SohoMuse



**Eszter Csillag** Athlete, Ph.D in art history, HKU



Candace Johnson
Chair Seraphim Space
Advisory Board and
Partner, Member of the
Board NorthStar Earth &
Space and SES-imagotag

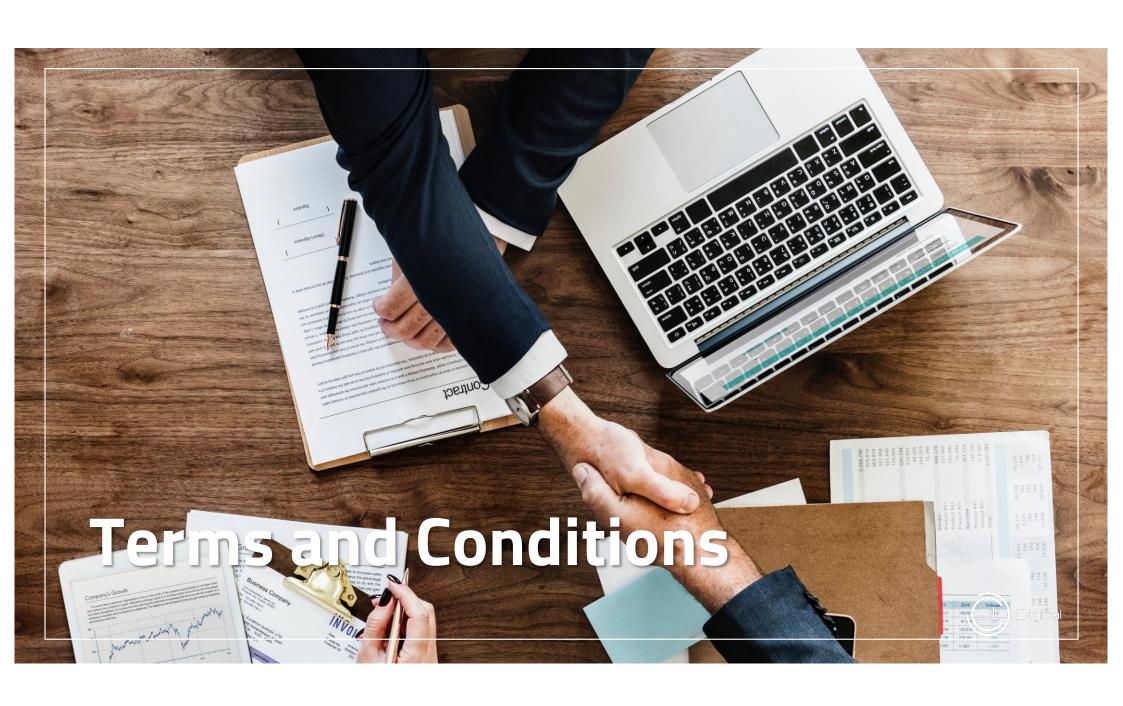


**Linnar Viik**Founder PoCo | Nato
Advisory board member



Mischa Zverev
Tennis Professional and
Entrepreneur, Founder
M22.ai & tiebreakventures.com





### Two options to join

#### **Equity-based model**

3% equity

EIT Digital is a passive shareholder, with "founder-level" shares

### Program fee-based model

€ 33 000 participation fee

Discounts available

Female founders, Impact startups,
DeepTech startups, EIT Digital
portfolio, EIT Digital partner spinoffs,
EIT Digital Master School students



#### Batch #1

Application deadline:

**Shortlisting:** 

Interviews (optional):

**Decision about acceptance**:

20<sup>th</sup> of December

30<sup>th</sup> of December

2<sup>nd</sup> - 3<sup>rd</sup> of January

3<sup>rd</sup> of January

### Welcome to the MentorMe Program!

Unlock the potential of your startup with **EIT Digital's MentorMe Program** - an exclusive initiative designed to empower early-stage entrepreneurs through expert mentorship. This programme connects you with seasoned industry leaders who will guide you through business strategy, innovation, and growth challenges.

Online information session December 5, 2024 16:00 (CET)

REGISTER NOW

Gain personalised insights, access to an expansive network, and actionable advice to accelerate your startup's success. Join us to scale your vision, refine your roadmap, and turn challenges into opportunities.



# Apply here now!

https://www.eitdigital.eu/mentorme-program nikolett.fohsz@eitdigital.eu

